

**Clinical Excellence Research Center  
Stanford University School of Medicine  
75 Alta Rd  
Stanford, CA 94305  
(650) 723-7491**

November 1, 2016

Dear Colleagues:

I am writing to ask your help in identifying candidates for a position as Assistant Professor or Associate Professor or Professor in the University Tenure Line or in the Medical Center Line. The successful candidate will be appointed to the Stanford Division, Department and School best matched to their research focus and credentials.

The Center's focus is the discovery of scalable methods of high-quality healthcare delivery that lower population-wide health spending. Please visit CERC's [website](#) for further background. Priority will be given to candidates who use innovative analytic approaches to discover how information technology tools enable higher-value care at scale via applications such as decision support, workflow support, information exchange, and emerging forms of artificial intelligence. While the impact of policies that aid or impair the value of such tools is within the Center's research focus, actual development of clinical decision support tools or IT infrastructure is not. We seek faculty doing cutting-edge research across nationally representative healthcare systems, populations, and payers. Candidates should have an MD or PhD degree and a distinguished record relative to their career stage: (a) scholarly achievement, (b) policy influence (c) research funding from diverse sources and (d) effective teaching.

- The predominant criterion for appointment in the University Tenure Line is a major commitment to research and teaching.
- The major criteria for appointment for faculty in the Medical Center Line shall be excellence in the overall mix of clinical care, clinical teaching, scholarly activity that advances clinical medicine, and institutional service appropriate to the programmatic need the individual is expected to fulfill.

Faculty rank will be determined by the qualifications and experience of the successful candidate.

Stanford University is an equal opportunity employer and is committed to increasing the diversity of its faculty. It welcomes nominations of and applications from women, members of minority groups, protected veterans and individuals with disabilities, as well as from others who would bring additional dimensions to the university's research, teaching and clinical missions.

I would appreciate your forwarding this announcement to individuals whom you feel would be particularly suited for this position.

Interested candidates should submit their curriculum vitae, the names of three references, and a not-to-exceed one paragraph description of up to three examples of success in each of the four categories (a), (b), (c) and (d) listed above to: <http://facultyapplication.stanford.edu/>

Sincerely,

A handwritten signature in black ink, appearing to read 'Arnold Milstein', with a large, sweeping flourish extending to the right.

Arnold Milstein, MD, MPH  
Professor of Medicine  
Clinical Excellence Research Center Director  
Stanford University School of Medicine