When I came on board as the National Program Director in 2007, I found a strong Clinical Scholars Program with great faculty and scholars and support from the participating universities. The program had just integrated community-based participatory research (CBPR) into the core set of skills without abandoning training in health services research, quantitative methods, and epidemiology. Key strengths of the program were preserved with added expectations for productivity and accomplishment by scholars. One of the programs, UCLA, had explicitly proposed off-site health policy electives as part of this iteration of the program. As a Scholar, I learned that behavior change might be executed by education, legislation, or litigation. Education was well in hand. I wondered how we were engaging in the later two approaches as a program.

The answer is that policy change has remained a significant interest and part of the curriculum at all 4 program sites, but we need to do more sharing of approaches and facilitate Scholars’ participation in policy change activities. With a UCLA training site application approved by the Robert Wood Johnson Foundation to include policy electives in Washington, D.C., as part of the curriculum, the National Program Office concluded that this opportunity should be open to all 4 programs. Scholars started including policy electives in their programs and when Dr. Nicole Lurie, MD, MSPH (UCLA CSP 82-84), moved over to HHS, it became a spectacular opportunity for a number of scholars. Policy elective opportunities became apparent in other settings including Centers for Medicare and Medicaid Services, state, and local agencies. These electives have provided real opportunities to connect research to practice, to engage in policy development, and to generate important publications.

I also mentioned litigation. To my knowledge, this has not become an activity of our Scholars and is probably not one we should foster. The controversial nature of litigation to foster change might need to wait until Scholars finish their time with us. I can point to impact in this area that has included scholars, Joe Thompson, MD, MPH (UNC CSP 93-95), has been working to make sure that the tobacco settlement money is used to benefit the health of the citizens of Arkansas, and I suspect that more than a few of our alumni are similarly engaged.

On the next page, there is an in-depth story about the policy electives that I encourage you all to read.

If you are interested in hosting a Scholar for a 1 to 3-month policy elective at your organization such as those described below, please contact Des at Desmond.Runyan@childrenscolorado.org

We need to do more sharing of approaches and facilitate Scholars’ participation in policy change activities.
You are in a meeting listening to acronyms that are faintly familiar, trying to wrap your head around the problem that needs to be solved, and you are amazed at the brainpower at the table. Clinical Scholars who choose the policy elective find themselves in such situations, and they speak about the experience in glowing terms. The policy elective was a natural outgrowth of the program’s commitment to marry medicine, health services research, and community-based participatory research. Scholars can spend one to three months with fellow physicians and policy-makers intent on improving health policy—in an office in the U.S. Department of Health and Human Services, in a local or state public health department, or at another organization with a health policy focus.

This elective is enabled and enhanced by the large number of program alumni who work in policy positions and are enthusiastic about mentoring current Clinical Scholars. The policy elective was piloted at the UCLA site and has been adopted at all four program sites. Ken Wells, MD (UCLA CSP 77–80) Clinical Scholars program co-director at UCLA, says, “To me, the community work and the policy work were always very connected. To get impact at the community level, policy has to be aligned with the needs and resources available in the community.”

From the beginning, Clinical Scholars have gravitated toward policy positions. A few examples: David Satcher, MD, PhD (UCLA CSP 75–76) became U.S. Surgeon General; David Carlisle, MD, PhD (UCLA CSP 88–90) became director of health planning for the state of California; and Kavita Patel, MD (UCLA CSP 03–05) became senior health deputy for Ted Kennedy, and then policy director for the White House Office of Intergovernmental Affairs and Public Engagement. As more Clinical Scholars have chosen the policy path, the mentoring options have grown.

**Policy-Relevant Research**

Pediatrician Ashaunta Tumblin, MD (UCLA CSP 11–13) recently finished a policy elective in the state of Vermont. She traces her interest in health policy to one pivotal moment. “When I learned that medical care services make up only 10 to 15 percent of what determines health, and behavioral patterns and social circumstances make up 50 percent, it seemed clear that policy could be a major lever for change.” One of Tumblin’s mentors in Vermont was a Clinical Scholars national advisory council (NAC) member, Karen Hein, a fellow pediatrician who serves on a board focused on reforming the state’s public health system.

Arjun Venkatesh, MD (Yale CSP 12–14) is currently in a policy elective at the Center for Clinical Standards and Quality within the Centers for Medicare & Medicaid Services (CMS). He talks about being influenced by the stories he heard from individual patients. “In emergency medicine, we see everyone from richest to poorest, and we also get to see the whole spectrum of clinical disease. So you start hearing why it’s often not what medicine you prescribe, but the other challenges—being able to fill the prescription, being able to afford the prescription, being able to follow up with somebody in two or three days to see if the medicine is working—that separates patients with good outcomes from those with bad outcomes.” Venkatesh focused his research on performance measurement, and his policy elective has given him a different angle on the subject. “I’ve had the opportunity to go from doing research around quality measurement to actually seeing it implemented in policy, which means that when I go back to Yale and finish my fellowship, I’ll have a million new research ideas just by seeing this side of it.”

**A Place at the Policy Table**

Ashok Reddy, MD (Penn CSP 12–14, VA Scholar) is currently at CMS as well, serving in the Center for Medicare and Medicaid Innovation. “While it’s often said that the plural of an anecdote is policy,” he says, “it’s been great to see what type of research and data can shape that policy. I think my background as a physician has allowed me to bring my perspective on how a given..."
Nicole Lurie, MD, MSPH (UCLA CSP 82–84) is one of those Clinical Scholars who took the path toward policy-making early on, and she has been a key player in developing and promoting the policy elective. As the current Assistant Secretary for Preparedness and Response in the U.S. Department of Health and Human Services, she has mentored many Clinical Scholars who have come to her office for the policy elective. “For me,” she says, “each Clinical Scholar comes with a different background and experience, and each one is expected to contribute to the problem solving. They keep our thinking fresh and cutting-edge. There’s a very intelligent give and take, like in the Clinical Scholars program itself. It enriches not only them, but also the experience of this organization. They are people with vision.”

Absorbing New Lessons

Lindsay Jubelt, MD (Penn CSP 11–13, VA Scholar) was mentored by Lurie. She says, “Nicki’s schedule is very busy, and her office covers an incredible amount of different areas. So trying to wrap my head around what was going on in each of the meetings and creating a conceptual map for myself took some time. But there are good things about just being thrown in. I think it’s the quickest way to learn.” Jubelt says the policy elective gave her skills she might not otherwise have gained. “Seeing Nicki manage large groups of people, and seeing how she approached, structured, and solved a problem was amazing. I got to sit next to her and ask her questions and be on the inside of her thinking process. Also, she’s a wonderful storyteller, and that is an incredibly effective way for getting attention for a problem, and getting people on board to want to solve it.”

Nishant Sekaran, MD (Michigan CSP 10–12) also admired the leadership qualities of his mentor, former Clinical Scholars NAC member and RWJF Harold Amos Medical Faculty Development Program fellow, Hermina Palacio, MD, MPH, at the Harris County, Texas, Department of Public Health. Sekaran says, “You can analyze leadership upside down and sideways, but at the end of the day it’s like analyzing a musical performance. You absorb it on many different levels, you’re processing that information, and you hope you can take all the good from that and make it characteristic of your own style.”

Good communication was also an important element of Sekaran’s experience.

“Health communication is front and center for Lisa Rosenbaum, MD (Penn CSP 12–14, VA Scholar) in her policy elective at the New Yorker magazine’s online edition. “I’m not making health policy,” she says, “but I hope I’m informing the conversation.” In addition to writing articles on health and health policy, Rosenbaum helps decide which aspects of health policy to cover and which writers should be assigned to health topics. She also advises the editors when health-related content edges into hyperbole. “I believe the cultural conversation that often drives the legislation can be shaped by certain pieces that appear in the press. It’s hard to draw a straight line from an essay to a policy, but I feel—and often worry—that those types of work can inform policy even more than research does.” Even as she moves into her...
field of cardiology, she feels that writing about health and health care will feature prominently in her career. “A lot of this is about, ‘Who am I, and what do I love?’ I love taking care of patients, and I love writing. The Clinical Scholars program is very good about letting us find our niche.”

Personalizing the Policy Elective

Ken Wells described the way Desmond Runyan, MD, DrPH, the Clinical Scholars national program director, and others have tried to help identify policy opportunities that closely fit each scholar’s interest. Wells says, “We think the scholars will have more impact, and it will be more sustainable for them, if the policy work is closely aligned with their passions.”

Ben Springgate, MD (UCLA CSP 05–08), a New Orleans native, tailored his policy elective in a way he could not have predicted. Springgate came into the program the year Hurricane Katrina hit his home town, and he spent much of his time in relief efforts, then strategizing with Louisiana public health officials. “After the immediate shock and rescue mode,” he said, “there were a number of individuals and institutions that came together to begin to create a new vision: what health care services delivery could look like in the reconstituted greater New Orleans area.”

Nicole Lurie has seen a steady stream of Clinical Scholars with a range of interests, and she attests not only to the gains they’ve made, but also to the new ways their passions have aligned with their health policy options. “Often they’ve defined an area that’s fairly specialized. They’re interested in making change, but they don’t yet have the experience of how you frame that, what might influence policy. Many discover there are more choices than they thought.” Lurie recognizes this wider view as something that was given to her, and that she’s interested in passing on. “Since the time I was a Clinical Scholar, I have relied on the network. My old colleague and mentor John Eisenberg said, ‘If you see a turtle on a fencepost, you know it didn’t get there by itself.’ It’s our responsibility to help train the next generation for lasting and enduring change.”

Experienced Guides

The Clinical Scholars network provides not only direct mentoring, but also a series of open doors to other alumni who work in policy. Ben Springgate calls it “a unique time, and a tremendous opportunity to learn.” Arjun Venkatesh says, “Throw yourself in the pool. Be there in person and spend time developing the relationships you need on your career path.” According to Lisa Rosenbaum, “You get to see how other people think. You can’t ever lose with that.” And Nicole Lurie sums it up this way: “There’s a different kind of confidence you gain in the policy elective, a different toolkit. It’s scary to get out of your comfort zone, but it’s one of the most important things you can do, if you want to be a change agent.”

Application Period Opening in November

The application period for the 2015-17 cohort will open in early November and close February 28, 2014. The Scholars selected will begin their fellowship July 1, 2015. Please encourage talented physicians (MDs or DOs) interested in health policy, health services research and community-based participatory research to apply through our online application http://rwjcsp.unc.edu/apply/.

Meet the New Scholars & See Placements for New Alumni

Take a few moments to meet the new Clinical Scholars who started in July 2013 and to see where Scholars landed after their fellowship end in June 2013. http://rwjcsp.unc.edu/scholars/scholars/13-15 http://rwjcsp.unc.edu/scholars/updates
Register Now!
2013 Clinical Scholars Annual Meeting

Join us for the annual gathering of current Clinical Scholars in Atlanta, Georgia November 11-14, 2013. The meeting will be held at the Emory Conference Center Hotel on the Emory University Campus adjacent to the Centers for Disease Control & Prevention.

Review the agenda and register >

Update Clinical Scholars Directory

Almost half of the alumni (478 to be exact) have updated their professional information in the redesigned online directory. The upgraded directory allows alumni to set their own passwords and update their information. The NPO relies on alumni to do this and appreciates having updated information to connect alumni to the program and each other, and to help scholars network with alumni. The NPO sent out temporary passwords in the spring. If you lost the email and need to update your information please contact Kathy Donnald at the NPO and she will resend a new temporary password: katherine_donnald@med.unc.edu.

NPO Annual Survey Summary

The RWJF Board of Trustees is interested and engaged in the successes of scholars and alumni. The RWJF Human Capital team that oversees scholar/fellow programs would like to speak about scholars and alumni in a meaningful, data driven way. The team asked several scholar/fellow national program offices (NPOs) to begin to collect data annually on a set of key cross-cutting indicators among the Foundation’s Human Capital (HC) programs that can be shared with senior management and the Board of Trustees.

“Alumni who responded show a progression of research and leadership engagement within specialties yet also a movement towards health and health care more broadly.”

“The responses show, remarkably, that even during their fellowship current scholars are: (1) publishing in leading medical journals; (2) securing grant funding (from primarily university sources); (3) serving on university, local, state, and national boards/commissions; and (4) receiving national research/leadership awards.”

Click the link below here to read National Program Office 2013 Annual Survey Summary Document:

Fall Applicant Recruitment/Alumni Networking Reception

If you are in the Boston area and/or will be attending the American Public Health Association Annual Meeting (APHA) we invite you to join us for an opportunity to network with other RWJF CSP alumni, medical students and residents who are interested in learning more about this national physician leadership and research program.

**When:** Tuesday, November 5, 2013 6:00 – 7:30 pm  
**Where:** The Paul S. Russell, MD Museum of Medical History and Innovation  
At Mass General Hospital, 2 North Grove Street, Boston, MA 02114  

**Hosted by:**

Desmond Runyan, MD, DrPH  
(CSP Alumnus UNC 79-81)  
Director, Robert Wood Johnson Foundation Clinical Scholars National Program Office

Charles J. Homer, MD, MPH  
(CSP Alumnus UNC 83-86)  
Chief Executive Officer and President National Initiative for Children’s Healthcare Quality

RSVP by October 25th to Kathy Donnald at the RWJF Clinical Scholars National Program Office: katherine_donnald@med.unc.edu.

Upcoming Clinical Scholars Supplements/Special Issues in **Surgery** and **Annals of Internal Medicine**

The National Program Office has developed a variety of new approaches for increasing the visibility of this program and making sure that potential applicants in all parts of the country have heard of us. One of our strategies in the past few years has been to develop supplements or special issues of major health care journals where the authors include either current or former Clinical Scholars and the papers are organized around a theme.

Two more special issues are under way. We have selected 12 articles and solicited 4 commentaries from our alums and scholars who are surgeons or intensivists that will be part of an expanded issue of Surgery, which is in press at this time. The issue will be titled, “Transforming Surgical and Interventional Care–Insights from the Robert Wood Johnson Foundation Clinical Scholars Program.” Finally, our fifth special issue has begun to come together. We again solicited alums and current Clinical Scholars for a special issue of the innovations in medicine that received 41 article proposals. This is being culled down to be an online special issue of 10 articles from current and former clinical scholars in the Annals of Internal Medicine.

After these two remaining issues, we plan to pause in our parade of publications to assess impact on the fields we work in and on the program from the 5 publications. It will take a little time to observe citation counts and to see whether this approach has increased visibility of the program in parts of the nation where fewer graduates have settled. Our initial assessment is that this has been a successful approach to increasing visibility and increasing productivity.

Visit the Clinical Scholars Job Postings board: http://rwjcsp.unc.edu/employment/
Updates from Current Scholars around the Country

UCLA

**Presentations**

**Elizabeth Barnert**
- will present on “Long journey home: Family reunification and the disappeared children of El Salvador” at the 141st APHA Annual Meeting (November 2-6, 2013) in Boston.


**Sharat Parameswaran (VA Scholar)**
- with Young A, will present “Health Screening, Counseling, and Hypertension Control for People with Serious Mental Illness in Primary Care.” American Psychiatric Association 65th Institute on Psychiatric Services (Poster, accepted), Philadelphia, PA. October 10-13, 2013.


**Hernandez J, Hemal Kanzaria, Coralic Z** will present “Post Rapid-Sequence-Intubation Analgesia and Sedation Practices in Intubated Emergency Department Patients” at the American Society of Health-System Pharmacists Midyear Clinical Meeting, Orlando, FL. December 2013.

**Publications and Press**

**Timothy J. Daskivich, (VA Scholar)**

**Hemal Kanzaria**

**Efrain Talamantes**, a current Veterans Affairs scholar, advocates for a more diverse physician population in United States healthcare in a recent RWJF Human Capital blog post.
UNIVERSITY OF MICHIGAN

Presentations
Megha Shah, Heisler M, Davis MM. The Patient Protection and Affordable Care Act and Community Health Workers: An opportunity to create a research, advocacy, and policy agenda. Poster presentation for Michigan Community Health Worker Alliance Annual Meeting Michigan; October 2012.

Kori Sauser (VA Scholar)

• Sauser K, Spertus JA, Pierchala L, Pang PS. Use of the Kansas City Cardiomyopathy Questionaire to assess acute heart failure. American Heart Association Quality of Care and Outcomes Research 2013 Scientific Session, Baltimore, MD; May 2013.


Publications and Press
Kori Sauser (VA Scholar)
• discusses the universal health care debate and how her experience working as an emergency physician has helped shape her view of health care as a right not a privilege. Sauser advocates for the expansion of emergency department standards to universal access for primary and preventive care in her recent RWJF Human Capital blog.

UNIVERSITY OF PENNSYLVANIA

Awards and Accomplishments
Chileshe Nkonde-Price (VA Scholar) was awarded the Eisenberg Scholar Research Award for her project titled: “The What Would You Change Project: Telling the Story of Heart Disease Risk Awareness Among African American Women”

Presentations
Chileshe Nkonde-Price (VA Scholar)
• presented “Presentations and Outcomes of Women Veterans with Suspected Ischemia and Non-Obstructive Coronary Disease: Insights from the VA Clinical Assessment Reporting and Tracking Program at the American Heart Association: Quality of Care and Outcomes Research, Baltimore, PA, May 15 2013.

• will present “Striking Variation in Clinical Profiles of Young Black and White Women with Acute
Awards and Accomplishments
Theodore Long
• was elected to the Board of Governors for the New Haven County Medical Association.
• received the Chief’s Award at the Yale Internal Medicine graduation.

Jason Lott (VA Scholar) has been selected, along with 8 others, for the Cancer Research Network (CRN) Scholars Program.

Brita Roy (VA Scholar) was selected to be the Associate Member on Council for the Society of General Internal Medicine.

Arjun Venkatesh
• just completed a policy experience at the Centers for Medicare and Medicaid Services in Baltimore.


Family Updates
Mark Silvestri and his wife welcomed a daughter, Mary Dianne on August 1, 2013.
Updates from Alumni

AWARDS AND ACCOMPLISHMENTS

Eight Clinical Scholar alums were chosen as Modern Healthcare’s “50 Most Influential Physician Executives in Healthcare”: Kelvin Baggett (Johns Hopkins CSP 03-05), Mark Chassin (UCLA CSP 76-78), Patrick Conway (Penn CSP 05-07), Elliott Fisher (Washington CSP 83-85), Gary Gottlieb (Penn CSP 83-85), Risa Lavizzo-Mourey (Penn CSP 83-86), Reed Tuckson (Penn CSP 81-83), and Robert Wachter (UCSF CSP 88-90). RWJF’s Human Capital Blog posted an announcement regarding the award.

Patrick Conway (Penn CSP 05-07), the CMS chief medical officer and director of the Center for Clinical Standards and Quality, has been appointed as acting director of the Centers for Medicare and Medicaid’s Innovation Center.

University of Washington Public Health Associate Dean, Fred Connell (Washington CSP 76-78), will retire after 35 years at the University. The Daily, University of Washington’s newspaper, published a story on his retirement.

Elliot Fisher (Washington CSP 83-85) received $1,034,942 in funding from PCORI for his projected titled “Facilitating Patient Reported Outcome Measurement for Key Conditions.”

Cary Gross (Hopkins CSP 97-99) was promoted to Professor of Medicine at Yale School of Medicine.

Michigan Clinical Scholar site director and alumnus, Rodney Hayward (UCLA CSP 86-88), recently received the 2013 SGIM John M. Eisenberg Award for Career Achievement in Research.

John Hollingsworth (Michigan CSP 08-10) was recently awarded the Urology Care Foundation / Astellas Rising Star in Urology Research Award for 2013.

Arthur Kellermann, current NAC member and alumni (Washington CSP 83-85), was named Dean of F. Edward Hebert School of Medicine at the Uniformed Services University.

Maureen G. Phipps (Michigan CSP 98-00) was named the new chair of the Department of Obstetrics and Gynecology and assistant dean for Teaching and Research on Women’s Health in the Warren Alpert Medical School of Brown University, and chief of Obstetrics and Gynecology at Women & Infants Hospital of Rhode Island and the executive chief of Obstetrics and Gynecology at Care New England by Brown University and Care New England Health System.


PRESS AND PUBLICATIONS

Mahshid Abir (Michigan CSP 09-11, VA Scholar) published an op-ed piece on CNN’s website regarding Moore, Oklahoma’s difficult road to psychological recovery after such a devastating natural disaster.


Erin Krebs (UNC CSP 04-06), women’s health medical director at the Minneapolis VA, was recently awarded a grant to improve women’s quality and access to care in the VA. Dr. Krebs’ efforts are detailed in the Star Tribune.

Marcella Nunez Smith (Yale CSP 04-06) was promoted to Associate Professor of Medicine at Yale School of Medicine.

Fall 2013


Brendan Carr (06-08 Penn CSP)


Tammy Chang (Michigan CSP 11-13), along with alums Caroline Richardson (Michigan CSP 99-01) and Matt Davis (Chicago CSP 98-00), examined whether teen pregnancy contributes to obesity later in life. Their study, published in the American Journal of Obstetrics and Gynecology, was reported by HealthDay News.

Tammy Chang (Michigan CSP 11-13) and Matt Davis (Chicago CSP 98-00) completed a study that details the new enrollee population of Medicaid following the Affordable Care Act. The study was featured on NPR and published in the Annals of Family Medicine.

In an editorial piece, Nicholas Christakis (Penn CSP 91-93), discusses how areas within the social sciences have stagnated compared to the natural sciences in the New York Times.

Bowen Chung (UCLA CSP 03-05), UCLA Clinical Scholars Program Co-Director Ken Wells (UCLA CSP 77-80), and community partners created a video to commemorate their work to reduce the stigma of depression in Los Angeles communities through the use of community-based partnerships. UCLA Clinical and Translational Science Institute, National Institute of Mental Health, Robert Wood Johnson Foundation, National Library of Medicine, and California Community Foundation funded the program.


Matt Davis (Chicago CSP 98-00) redirects the right versus privilege argument in health care to one that classifies many aspects of the US health care system as a tragedy of the commons. He discusses theory and strategies to address the health care tragedy of the commons in his article on the RWJF Human Capital blog.

Lead author, Lisa DeCamp (Michigan CSP 08-10), found in a recent study that a majority of pediatricians are using family members to speak to non-native English speakers instead of using a doctor interpreter. Her study was discussed in a recent Reuters Health article, where two other alumni, Lisa Diamond (Yale CSP 06-08, VA Scholar) and Darcy Thompson (Washington CSP 04-06), were also interviewed. The study itself was published in Pediatrics.

Nathaniel DeNicola (11-13 Penn CSP VA Scholar)

• featured on Nurse.com for his work on early elective delivery policies: http://news.nurse.com/article/20130510/NATIONAL02/105130027/0/frontpage

Darren Dewalt (UNC CSP 02-04), in collaboration with investigators from Community Care of North Carolina (CCNC), recently published a study examining the impact of receiving transitional care on hospital readmission and one-year readmission rates for patients with multiple chronic conditions when compared to patients receiving usual care. The
article was published in the August issue of Health Affairs and featured in an UNC Health Care and UNC School of Medicine Newsroom article.


**Justin Fox (Yale CSP 10-12), Lisa Suter (Yale CSP 03-05), Karen Wang (Yale CSP 10-12), Wang Y, Krumholz HM, and Joseph Ross (Yale CSP 04-06). “Hospital-Based, Acute Care Use among Patients within 30 Days of Discharge after Coronary Artery Bypass Surgery.” Annals of Thoracic Surgery, 96(1):96-104, 2013.**


Four recent graduates, **Ryan Greysen (Yale CSP 09-11), Adam Richards (UCLA CSP 08-10), Sidney Coupet (Michigan CSP 11-13), and Aasim Padela (Michigan CSP 08-11)** as well as a Yale program site faculty member, Mayur Desai, published an article regarding their survey of US physicians and their experiences in global health. Their study was published in Globalization and Health.

**Russell Harris (Case Western Reserve CSP 73-76) studied how continuing the outdated practice of annual cervical exams may cause more harm then good. His study was covered on UNC Healthcare and was originally published in the American Journal of Preventive Medicine.**

A study conducted by **Stephen Henry (Michigan CSP 09-12, VA Scholar) looked at how patients discuss pain with their doctor and its effect on patient-doctor rapport. The study was published in The Journal of Pain and was featured on the Robert Wood Johnson Foundation website.**

**Michael Hochman (UCLA CSP 10-12, VA Scholar), Alex Chen (UCLA CSP 00-02) and Martin Serota published an article in the New England Journal of Medicine that discusses a new “payer-agnostic” strategy used within their organization that seeks to replace the current payer-centric system with one that provides the same care to all patients.**

**Shreya Kangovi (10-12 Penn CSP, VA Scholar)**
- was recently featured in the Epoch Times on her research regarding patient preference for the emergency room over a primary care physician.
- article in Health Affairs: “Understanding Why Patients Of Low Socioeconomic Status Prefer Hospitals Over Ambulatory Care” Health Aff July 2013 vol. 32 no. 7 1196-1203
  http://content.healthaffairs.org/content/32/7/1196.abstract

**Tara Lagu (05-07 Penn CSP)**
- in an Annals of Internal Medicine publication explored how patients in wheelchairs receive less preventive care then those
who are not handicapped. Former National Advisory Committee member, Lisa Iezzoni, published an editorial commenting on the study. The study was also covered in the New York Times.

Lenny Lesser (UCLA CSP 09-12) and Sean Lucan (Penn CSP 07-09) discuss the potentially ethical message a hospital conveys based on the cafeteria/food options it provides to patients, employees, and visitors in the American Medical Association’s Journal of Ethics.


Kimberly Narain (UCLA CSP 11-13) will present on “Vending machine policy and the nutrition environment in city parks: Lessons learned from Carson, California” at the 141st APHA Annual Meeting (November 2-6, 2013) in Boston.

Katherine Neuhausen (UCLA CSP 11-13)
- article was featured in a blog titled “Saving Grady: Reflections on Kate Neuhausen’s Narrative Matters Essay” and in an article from the RWJF Newsroom

Alum, Nicolas Osbourne (Michigan CSP 08-10), was interviewed for an editorial piece in the New York Times about what it really means to be chosen for US News and World Report’s annual list of “Best Hospitals.”

Anisha Patel (UCLA CSP 06-09) and Michael Cabana (Johns Hopkins CSP 97-99) published an article in the American Journal of Preventive Medicine about the benefits children get for drinking tap water.

Kavita K. Patel (UCLA CSP 03-05), Fellow and Managing Director of the Engelberg Center for Healthcare Reform at the Brookings Institution testified before the U.S. Senate Finance Committee on Medicare Physicians Payments. Watch or read her testimony here.

Matt Press (Penn CSP 08-10, VA Scholar) was lead author on a study in the June issue of Health Affairs, entitled “Limits Of Readmission Rates In Measuring Hospital Quality Suggest The Need For Added Metrics,” and was senior author on a Viewpoint in the June 12 issue of JAMA, entitled “Encouraging Patients to Ask Questions: How to Overcome ‘White-Coat Silence’”
